

2.0 CRM GOALS

This section identifies the near-term and long-term goals of the U.S. Department of Energy (DOE) Richland Operations Office (DOE-RL) Hanford Cultural and Historic Resources Program. The intent of the program is to do the following:

- Maintain regulatory compliance
- Ensure that DOE stewardship responsibilities are being met
- Enhance DOE managers' awareness of and appreciation for cultural resource preservation and improve the effectiveness of their decision making
- Promote outreach with tribes, former residents, and the public, who are stakeholders in the local, natural, and cultural resources
- Adopt an approach to protection that is consistent with the U.S. Department of Interior's "National Strategy for Federal Archeology" (Table 1).

TABLE 1 National Strategy for Federal Archeology (Secretary of the Interior 1999)

Preserve and Protect Archeological Sites in Place

- Identify, evaluate, and document sites
- Increase understanding of the past and improve preservation through well-designed research
- Assess and document threats to sites and monitor their condition
- Prevent or slow deterioration of sites by stabilization and other means
- Fight looting with public awareness programs and effective legal strategies among archeologists, law enforcement officers, and public prosecutors

Conserve Archeological Collections and Records

- Locate collections and records, assess their condition, and conserve appropriately
- Identify actions needed to ensure long-term care of and access to collections knowledge, further preservation, and better inform the public
- Undertake, facilitate, and promote research using collections and records to better understand the past

Utilize and Share Archeological Research Results

- Synthesize research results, particularly gray literature, to advance scientific knowledge, further preservation, and better inform the public
- Facilitate use of archeological databases by managers and researchers
- Develop data standards to better share research results

Increase Public Education and Participation in Archeology

- Establish education programs as a regular agency function
- Interpret archeological research for the public in a way that is accurate and understandable
- Consider the views of diverse cultural groups when interpreting the past
- Engage the public in archeology through professionally directed volunteer programs and records

The program staff developed the goals identified below. In developing these goals, the staff performed an internal assessment of the program, considered the agency's mission and strategic vision at Hanford, and incorporated input from tribes, other descendant groups, interested parties, and regulators.

2.1 SHORT-TERM GOALS

Short-term goals for the DOE-RL Hanford Cultural and Historic Resources Program include the following:

- **Keep DOE-RL and DOE-Office of River Protection in Compliance** – Maintain and enhance a cultural resource program that keeps the Hanford Site in compliance with federal and state laws, Executive Orders, and DOE policies. The program will work to do the following:
 - Develop and maintain administrative procedures to ensure the program goals are implemented
 - Develop and maintain technical procedures to ensure all undertakings are sufficiently reviewed to address potential effects to historic properties and other places of cultural importance
 - Utilize to professionals meeting the Secretary of the Interior qualifications for history, architectural history, archaeology, and cultural anthropology
 - Implement new analytical procedures to improve the effectiveness of procedures and to reduce costs.
- **Consult with Tribes, Other Descendant Groups, and Interested Parties** – Maintain a consultation process specifically to address cultural resource issues with outside groups that involves government-to-government interactions when appropriate and technical-level interactions when appropriate. Specifically, the program will promote a cooperative management spirit and work to do the following:
 - Involve tribes with historical and legal ties to Hanford to ensure all decisions involving impacts to cultural resources or related to cultural resource activities have considered their interests, concerns, and expectations
 - Involve non-Native American descendant groups to ensure that all decisions involving impacts to cultural resources or related to cultural resource activities have considered their interests, concerns, and expectations
 - Outreach to involve others interested in Hanford's cultural resources for its scientific, educational, and historical value.
- **Protect Cultural Resources** – Refine the process and procedures for protecting important resources that are being damaged or threatened by natural and human forces. The program will work to do the following:
 - Document the condition of historic properties and other culturally important sites

- Analyze, predict, and assess impacts and determine when protective action (e.g., site stabilization, increased law enforcement) needs to be considered
 - Develop alternatives for repairing or preventing damage
 - Facilitate a decision-making process that includes tribes, other descendant groups, interested parties, and ultimately DOE-RL managers
 - Implement protective actions.
- **Identify Cultural Resources** – Refine the understanding of the historical use of the Hanford Site and the relative importance of the archaeological sites and traditional cultural properties composing the Native American, Early Settler, and Manhattan Project/Cold War landscapes. The program will work to do the following:
 - Develop and implement a research design for locating and evaluating Native American-related sites from different eras, making maximum use of the Hanford STEWARD electronic database and geographic information system technology
 - Develop and implement a research design for locating and evaluating Early Settler-related sites, making maximum use of historical records, photographs, and oral histories
 - Work closely with Native Americans and other descendant groups to identify sensitive areas
 - Collect oral histories of former residents and workers when it will improve the management of the associated resources.
 - **Maintain Integrity of Collections and Records** – Provide the infrastructure to ensure that cultural resource collections and records are protected, complete, accurate, and accessible for professional and cultural use. The program will work to do the following:
 - Ensure that existing collections, site and project records, and other archival material under our stewardship are complete, reliable, and cared for in an appropriate manner
 - Automate site and survey data to improve the cost of compliance, facilitate analysis, and improve site protection and understanding of past land use at Hanford
 - Identify a solution for Manhattan Project/Cold War artifacts currently housed in buildings located across the Hanford Site
 - Develop ways to make information related to Hanford’s cultural and historic resources accessible to tribes, other descendant groups, interested parties, and the public.

2.2 LONG-TERM GOALS

Long-term goals focus on the DOE-RL Hanford Cultural and Historic Resources Program in the next 5 to 10 years. Many of the short-term goals, especially those that are process-oriented or procedural in nature, should be accomplished by that time. Further, the Hanford Site should be further along the way of achieving its cleanup mission and achieving its goals to shrink the Site (i.e., transfer clean parts of Hanford to other agencies, local governments, or the private sector).

There are two major long-term goals:

- **Be Successful Stewards of the Cultural and Historic Resources** – In the future, when tribes, other descendant groups, interested parties, and the public look at the condition of the three Hanford cultural landscapes, the goal is to ensure that RL has been a good steward of the resources.
- **Transfer Stewardship Responsibilities as Hanford Shrinks** – This goal involves working with neighboring public and private landowners, tribes, agencies, and interested parties to facilitate smooth transition of stewardship responsibilities to ensure protection of cultural resources.